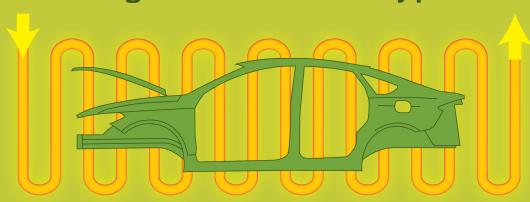
## HOW TO SAVE ENOUGH **ENERGY TO POWER** A CITY FOR A YEAR

Ford in Europe is on course to achieve a reduction in energy usage of 25% from 2011 to 2016 per vehicle produced, following investments of €23m





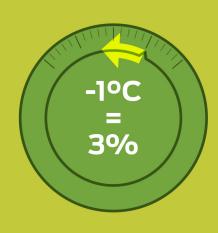
We've changed the way paint dries by recovering heat from our factory paint ovens





We all know changing light bulbs saves energy. We installed 25,000 new low-energy LED fixtures at facilities around the world last year





You can cut your heating bill by 3% just by turning your heating down by 1 degree C.

Our energy team remotely controls plant heating systems to save energy in areas not in use

## -800 GWH

Each year we save about 800 gigawatt hours of energy - enough to power a city with a population of 170,000



To see more of Ford's sustainability achievements worldwide and in Europe, visit our 2014/15 Sustainability Report:

http://corporate.ford.com/microsites/sustainability-report-2014-15/index.html